AYER HOUSING AUTHORITY AYER, MASSACHUSETTS

INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

AS OF AND FOR THE YEAR ENDED JUNE 30, 2023

AYER HOUSING AUTHORITY

INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

TABLE OF CONTENTS

| Independent Accountants' | Report on Applying Agreed-Upon Procedures | 3 |
|--------------------------|---|----|
| 1 | | |
| Schedule of Agreed-Upon | Procedures | .4 |

FENTON, EWALD & ASSOCIATES, P.C. CERTIFIED PUBLIC ACCOUNTANTS 280 HILLSIDE AVENUE NEEDHAM, MA 02494-1365

OFFICE: (781) 444-6630 (800) 369-7660 FAX (781) 444-6836 E-MAIL: office@feacpa.com

INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

To the Board of Commissioners Ayer Housing Authority Ayer, Massachusetts

We have performed the procedures enumerated in the attached Schedule of Agreed-Upon Procedures on compliance and other matters prescribed by the Massachusetts Executive Office of Housing & Livable Communities (EOHLC) pursuant to Massachusetts General Law Chapter 235 Section 10 as of and for the year ended June 30, 2023. The Ayer Housing Authority is responsible for compliance and other matters prescribed by EOHLC pursuant to Massachusetts General Law Chapter 235 Section 10.

The engaging party, the Ayer Housing Authority, has agreed to and acknowledged that the procedures performed are appropriate to meet the requirements of EOHLC for the year ended June 30, 2023. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether procedures performed are appropriate for their purposes.

The procedures and associated findings are presented in the Schedule of Agreed-Upon Procedures included with this report.

We were engaged by Ayer Housing Authority to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on compliance and other matters prescribed by EOHLC for the year ended June 30, 2023. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Ayer Housing Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of EOHLC and the Ayer Housing Authority and is not intended to be and should not be used by anyone other than these specified parties.

Needham, Massachusetts

Tenton, Ewald & associates P.C.

January 31, 2024

| Housing Authority Name: | | | AYER HOUSING AL | ITHORITY | |
|--|---------------|----------|-----------------------|---------------------|--------------------------|
| Fiscal Year End (FYE): | | | Jun 2023 | | |
| Date of AUP Conducted: | | | 1/31/2024 12:00:00 AM | | |
| E: | xecutive Dire | ector: | Kenneth Martin | | |
| | | CPA: | Fenton, Ewald & Ass | ociates, PC | |
| | CPA PI | none: | 7814446630 | | |
| | | HMS: | Thomas Lee | | |
| Total | AUP Except | ions: | 1 | | |
| | A. G | eneral A | Accounting | | |
| Total # of exceptions: 0 | | | | Rating: No Findings | |
| | Exceptions | Exc | eption Explanation | CPA Recommendations | LHA Response |
| A. Reconciling financial statements to general ledger. | | | | | |
| 1. The amounts reported on the Operating Statement and Balance Sheet (DHCD Forms 51-1 and 51-2, respectively) reconcile to the LHA's general ledger. (Tolerable error of +/-\$100). For all cases that don't match, please detail specifics including at a minimum account and variance amount in column to right. | NE | | | | |
| B. The following general ledger accounts reconcile to support match, please detail specifics including at a minimum account. 1. Cash accounts (#1111 to #1114.1 and #1162) are in | t and variand | | | | For all cases that don't |
| agreement with bank statements and reconciliations | NE | | | | |
| 2. Tenant Accounts Receivable and Prepaid Tenant Rent accounts (#1122, #1124 and #2240) are in agreement with agings of Tenants Accounts Receivable (TAR) | NE | | | | |
| 3. Capital Assets and Accumulated Depreciation (all fixed assets except 1400.2) are in agreement with the depreciation schedule/fixed asset listing). | NE | | | | |
| 4. Accounts Payables accounts (#2111, #2111.1, #2120 and #2139) are in agreement with supporting documentation for Accounts Payables and accruals. | NE | | | | |
| 5. Accrued Compensated Absences accounts (#2135 and #2335.01) are in agreement with the compensated absences schedule. | NE | | | | |
| 6. DHCD approved budget exemptions for direct reimbursement as found in the (ANUEL & Subsidy Worksheet - Section 8 in the Operating Statement) are in agreement with LHA record of actual expenses in the General Ledger. | NE | | | | |

Wednesday, February 14, 2024 Page 1 of 7

| Verify that the number of vacant units accounted for in the LHA's operating software is the same number of vacancies reported by the LHA in the DHCD On Line Vacancy System for the fiscal year | NE | | | |
|--|---------------|-------------------------------|------------------------------------|----------------------------|
| C. Vacancies Being Reported in Vacancy System | | | | |
| 1. Documentation of Board approval to write-off account (board approval of write-off required per budget guidelines for Acct #4570 - Collection Loss). | NE | | | |
| B. Account Write-Offs | | | | |
| 4. The Authority followed its rent collection policy for non-payment of rent (i.e., issued a notice to quit, followed eviction protocol.) | NE | | | |
| The Authority retained documentation supporting credit adjustments. | NE | | | |
| The Authority posted rent receipts to the correct tenant accounts. | NE | | | |
| The Authority retained supporting documentation for rent receipts. | NE | | | |
| A. Select a random sample of rent transactions (Small - 5, Medand 20% are lease enforcements (if have). | d - 10, Large | - 15, Very Large - 20) of ren | t transactions. Include at least 2 | 20% are credit adjustments |
| | Exceptions | Exception Explanation | CPA Recommendations | LHA Response |
| Total # of exceptions: 0 | | | Rating: No Findings | |
| | B. 1 | enant Accounting | | |
| 1. The amounts reported on the Operating Statement and Balance Sheet (DHCD Forms 51-1 and 51-2, respectively) reconcile to the LHA's general ledger. (Tolerable error of +/-\$100). For all cases that don't match, please detail specifics including at a minimum account and variance amount in column to right. | N/A | | | |
| C. DHCD Public Housing Notice #2018-4, Direct Cost Exemption | on for Opera | ting Reserve Augmentation | in FY2018 Budget & New Opera | ating Reserve Thresholds. |
| 8. Balance Sheet Accounts (#2140, #2339.1, and #2339.2) are in agreement with OPEB/pension reporting. | NE | | | |
| 7. Salaries and Gross Wages (4110, 4410, 4120) (tolerable error of +/- 3.0%) are in agreement with the MA form WR-1 (state filings). | NE | | | |

| C. Payroll | | | | | |
|---|-----------------------|---------------------|--------------|--|--|
| Total # of exceptions: 1 Rating: Operational Guidance | | | nce | | |
| Exceptions | Exception Explanation | CPA Recommendations | LHA Response | | |
| A. Wage Reporting | | | | | |

Wednesday, February 14, 2024 Page 2 of 7

| 1. Actual wages for the Top 5 highest paid employees was consistent with the DHCD-approved budget (Schedule of All Salaries and Positions Report), excluding over-time and longevity payments. (Tolerable error of +/- 3.0% of budgeted salary) | E | Two employees' actual wages (excluding OT and longevity) exceeded the budget by more than + or - 3.0%. | The Authority should monitor its salaries compared to budget throughout the year and submit a budget revision if necessary. | This should not be an audit finding, because actual spending is less than budget amounts, which was due to untimely staff death. Because the top five in any small and/or medium housing are most of the employees, then any Housing Authority that has any staff turnover during the year will result in actual salary being less than budgeted resulting in an audit finding. This AUP item does not measure it's intended purpose, is misleading, and should be revised. |
|--|--------------|--|---|---|
| 2. Verify the amount reported on the Top 5 Compensation Form matches exactly the amount reported on reconciled to the WR-1. | NE | | | |
| 3. LHA is in possession of DHCD-approved executive contract signed by the LHA, Executive Director and DHCD. If LHA can show that currently being processed by DHCD and was not returned to the LHA for failing to meet DCHD's requirements, LHA can produce the last DHCD-approved executive contract or at-will agreement signed by the LHA, Executive Director and DHCD. | NE | | | |
| B. Payroll Testing for all employees from all funding sources - | Select a sin | igle payroll period: | | |
| The payroll register accurately accounts for time worked as logged on employee timesheets/time cards. | NE | | | |
| 2. Timesheets/time cards are maintained by all employees (including Executive Director) and were approved by supervisor (except Executive Director) including leave taken | NE | | | |
| C. Compensated Absences Policy | | | | |
| identified on timesheets/time cards and accurately accounted for in a compensated absences register. | NE | | | |
| 1. Personnel Policy includes (1) the limits on the amount of vacation and sick leave that will be accrued each year, and when and how such leave will be accrued; (2) a limit on the amount of accrued vacation that may be carried over from year to year, and; (3) a cap on the payout for accrued and unused sick leave at the end of employment per PHN 2017-14. | NE | | | |
| 2. The Authority is accounting for annual leave time earned in accordance with the Authority's personnel policy. | NE | | | |
| | D. / | Accounts Payable | | |
| Total # of exceptions: 0 | | | Rating: No Findings | |
| | Exceptions | Exception Explanation | CPA Recommendations | LHA Response |

Wednesday, February 14, 2024 Page 3 of 7

| A. Select a random sample of (Small - 15, Med - 20, Large - 25, arge or unusual items identified in a review of the cash disbu employee expense reimbursement transaction, at least one ca For all discrepancies, to the right detail the type of payable, th | rsements jou apital expense | rnal. The auditor should sub e, at least one operating expe | stitute for at least one credit c | ard statement, at least one |
|---|--------------------------------|--|-----------------------------------|-------------------------------|
| Cash disbursements were authorized in accordance with the Authority's policies. | NE | | | |
| 2. Cash disbursements are in agreement with supporting documentation. | NE | | | |
| 3. Supporting documentation is sufficiently detailed. | NE | | | |
| 4. Costs are allowable (i.e. sales tax, alcohol, lottery tickets) | NE | | | |
| 5. Costs are properly allocated to the correct program(s). Cost of current year additions are allocated to programs in a manner consistent with the use of the asset. | NE | | | |
| 6. Costs are properly classified. | NE | | | |
| | <u> </u> | E. Inventory | | |
| Total # of exceptions: 0 | | | Rating: No Findings | |
| | Exceptions | Exception Explanation | CPA Recommendations | LHA Response |
| A. Capital and Non-Capital Asset Inventory | | | | |
| 1. The Authority performed a physical count of its capital asset and non-capital asset inventory at least annually (non-capital assets are refrigerators and stoves and other furniture equipment over the Authority's non-capital inventory threshold, which may not exceed \$1,000). | NE | | | |
| 2. Capital and Non-Capital Asset inventory includes all necessary information to identify the asset. For non-capital assets that includes a tag with an LHA-assigned number for all assets of \$1,000 or more (and all refrigerators and stoves of any value). For relevant assets of \$5,000 or more that includes the make/model/year for vehicles and the FISH number. | NE | | | |
| 3. The Authority identified additions and disposals of capital and non-capital assets for the accounting period. | NE | | | |
| 4. Select a random sample of non-capital assets by tag number (Small - 3, Med - 6, Large - 9, Very Large - 12) and verify existence. | NE | | | |
| | F | . Procurement | | |
| Total # of exceptions: 0 | | | Rating: No Findings | |
| | Exceptions | Exception Explanation | CPA Recommendations | LHA Response |
| For A to C below, examine the cash disbursements journal (or during the year that should have been competitively procured Med - 5, Large - 7, Very Large - 9) of known or possible procur | I. From these | purchases that should have | e been competitively procured | , select a sample (Small - 3, |

during the year that should have been competitively procured. From these purchases that should have been competitively procured. From these purchases that should have been competitively procured, select a sample (Small - 3, Med - 5, Large - 7, Very Large - 9) of known or possible procurements valuing \$10,000 or more; if possible when selecting the sample, include at least one procurement valuing \$10,000 to \$50,000 and one procurement valuing more than \$50,000 (for goods and services for MGL c. 30B only). If any in the sample were not competitively procured, enter as an exception in A. For sampled purchases that went through procurement, follow procedures under B or C below depending on the size of the procurement.

Wednesday, February 14, 2024 Page 4 of 7

| A. Procurement Policy | | | |
|--|----|--|-----------------------------|
| 1. The Authority's procurement policy is consistent with the requirements of MGL c. 30b (or more conservative federal regulations). | NE | | |
| 2. The Authority maintains a contract register which includes the following information: contractor, description, active/inactive, start date, end date, extensions available, contract award amount, change orders amount, contract expenditures to date and remaining value. | NE | | |
| B. Known and possible procurements valuing (\$10,000 up to a LHA can follow more conservative federal regulations when a | | | wns to N/A in this section] |
| Proper procurement method used. | NE | | |
| 2. Proper selection based on MGL c.30B s.5 solicitation of quotes requirements. | NE | | |
| 3. Documentation of a written purchase description with solicitation of written quotes from at least three persons. | NE | | |
| 4. Contract was for not more than 3 years unless majority board vote allowed it to be longer. | NE | | |
| 5. Board vote is documented approving individual contract, or a board vote to delegate authority over certain contracts (by dollar threshold or other criteria) to an LHA staff member, usually Executive Director. | NE | | |
| 6. Contract did not go through automatic renewals unless renewals were part of the original procurement. | NE | | |
| 7. The contracts are included on the Authority's contract register. | NE | | |
| C. Known and possible procurements valuing (more than \$50, LHA can follow more conservative federal regulations when a | | | wns to N/A in this section] |
| Proper procurement method used. | NE | | |
| 2. Proper selection based on MGL c.30B s.5 IFB requirements or MGL c.30B s.6 RFP requirements. If using MGL C.30B s.6 RFP requirements, LHA must have a Chief Procurement Officer (CPO) conduct the procurement under c.30B s.6. | NE | | |
| 3. Documentation of Newspaper advertisement, LHA's Office and COMMBUYS two weeks prior to bidding process. If contract was for over \$100K, it was advertised in the Goods & Services Bulletin. | NE | | |
| 4. If IFB, contract award went to lowest bidder. If RFP, contract went to lowest bidder or letter explaining why went with another bidder. | NE | | |
| Board vote is documented approving individual contract, or a board vote to delegate authority over certain contracts (by dollar threshold or other criteria) to an LHA staff member, usually Executive Director. | NE | | |

Wednesday, February 14, 2024 Page 5 of 7

| 6. Contract did not go through automatic renewals unless renewals were part of the original procurement. | NE | | | | |
|--|-------------|------------------------------|------------------------------------|--------------------------------|--|
| 7. The contracts are included on the Authority's contract register. | NE | | | | |
| | G. Eli | gibility Compliance | | | |
| Total # of exceptions: 0 | | Rating: No Findings | | | |
| | Exceptions | Exception Explanation | CPA Recommendations | LHA Response | |
| A. Public Housing - Select a sample (Small LHA - 5, Medium L multiple property managers, at least one file should be select | | | enant files (from programs 20 | 0, 667, 705); if the LHA has | |
| 1. The Authority performed timely annual rent determinations (or bi-annual if the Authority has a waiver from DHCD to do so). | NE | | | | |
| 2. The Authority properly calculated rent. | NE | | | | |
| 3. The Authority verified family composition. | NE | | | | |
| 4. The Authority verified income, exclusions from income and deductions. | NE | | | | |
| 5. The Authority properly sent notifications of rent redetermination at least 60 days prior to the effective date. | NE | | | | |
| 6. The Authority properly sent notifications of rent change at least 14 days prior to the effective date. | NE | | | | |
| 7. The Authority was timely in the execution of lease addendums. | NE | | | | |
| B. MRVP - Select a sample of annual rent determinations (sam drop downs to N/A in this section] | ple 10% (mi | n:1 max:15) of leased MRVP u | inits). [- If N/A selected for ar | ny one below, then default all | |
| The Authority performed timely annual rent determinations. | NE | | | | |
| 2. The Authority properly calculated rent. | NE | | | | |
| 3. The Authority verified family composition. | NE | | | | |
| The Authority verified income, exclusions from income and deductions. | NE | | | | |
| 5. The Authority obtained Certificates of Fitness (COF). | NE | | | | |
| 6. The Authority obtained Letters of Compliance for Lead Paint if child <6 years old and building built prior to 1978 with no new construction permit. | NE | | | | |

Wednesday, February 14, 2024 Page 6 of 7

| 7. The Authority obtained Proofs of Ownership | NE | | | | |
|--|------------|---------------------|-------------------|---------------------|--------------|
| 8. The Authority obtained W9s for landlords. | NE | | | | |
| | | H. Section | on 8 | | |
| Total # of exceptions: 0 | | Rating: No Findings | | | |
| | Exceptions | Exce | otion Explanation | CPA Recommendations | LHA Response |
| A. Section 8 New Construction/ Substantial Rehabilitation | | | | | • |
| 1. Board vote is documented approving Section 8 New Construction/Substantial Rehabilitation Compliance Certification to ensure compliance with the Affordable Use Restriction for any existing S8 NC/SR property owned by the LHA. | NE | | | | |

Wednesday, February 14, 2024 Page 7 of 7